

The Globe and the Mail

The Salvation Army Canada/Bermuda Territory

Territorial Missionary Focus

FALL 2010



Facebook, Funding, and other Facts



As summer fades and fall begins to unfold it is time again to remember colleagues and friends serving outside of the changing colours of the 'land of the maple leaf'. Some of our friends have had an opportunity to return home to catch up on family, visit doctors and indulge in the foods that they have missed, while others anticipate visits later in the year. The Territorial Missionary Focus provides a link of encouragement for those outside of Canada as well as for those of us who need the gentle reminder to be grateful for the comforts we may sometimes take for granted.

Since publishing our last newsletter there have been some changes in the Executive membership of TMF. Major Sylvia Burt, a long time member of the Executive, entered honourable retirement and returned to her beloved Newfoundland. With a realization that the world has changed and the focus of

so often make headline news has led to the development of a TMF Facebook page. This was launched with little fanfare in the Spring with further tweaking and attention in the coming months. Through Facebook we hope to be able to provide the opportunity to create a space where the link between colleagues serving overseas and ourselves will be able to chat, update and share prayer concerns in real time. Invitations to join Facebook will be circulated soon.

You will also note that the format of *The Globe and the Mail* has changed from past issues. We are grateful to Gladys Thompson for designing and formatting the newsletter. The change is actually quite timely and fitting, as readers of the original *Globe and Mail* were introduced to changes in the

newspapers' layout in recent days. In promoting the new layout, the comment has been made that the average reader spends about 20 minutes reading their newspaper each day. With busy lives, and so many ways to receive news, this is considered the most anyone should expect to engage a reader.

So we invite you to commit twenty minutes of prayerful reading of the *TMF Globe and Mail*, and then keep the newsletter handy with your Bible and devotional material as a reminder for continued prayer.

Thank you again for your membership to TMF. One of the very real privileges of my current appointment is the opportunity to travel to countries where our territory funds projects.

Often this has the added joy of spending time with some of the colleagues supported through TMF. It is always a pleasure to share words of encouragement that they have not been forgotten by their territory and members of TMF.

Blessings always!

TMF might also need some tinkering, we will be taking a little time before inviting possible candidates to join the Executive. Thank you for your prayers that the Lord will give us discernment. Please feel free to send your comments and thoughtful suggestions to me in the days ahead (Gillian_brown@can.salvationarmy.org).

Inspiring Salvationists and friends to deepen their awareness of the international Salvation Army and the global issues that

~ Major Gillian Brown
President, TMF



Greetings from Hungary!



It's hard to believe that Darlene and I and our sons (Nathan and Paul) have already spent a year here in our present appointment. This brings now a total of nine years of service we have invested into the redevelopment of The Salvation Army's work in this unique country.

Our leadership role as Regional Officers requires that we give oversight to Personnel, Finance, Property, Public Relations, Social and Corps Ministries, and Officer Training. All of this seems rather daunting at times; however we know and have proved that God gives wisdom and energy according to our needs.

We have two large building projects underway – a brand new facility for our Safe House for Women and Children, and the redevelopment of one of our facilities to provide temporary accommodation for 50 older homeless women who are on waiting lists for seniors care facilities. Capital fundraising for these and future projects is always a challenge but we are confident that the Lord will provide in accordance with his will and timing.

Our first year of Cadet/Recruit training has commenced and we have great hope that at least five of these individuals will be accepted for Officer Training for the 2011-2013 period. We are most appreciative of the cooperative efforts of the Hungarian Wesleyan Alliance with whom we join for the academic portion of our training.

Plans are well underway for the November 6th Hungarian Congress which will mark the 20th Anniversary of the recommencement of The Salvation Army's work here. We have even been successful in getting the commitment of the wife of the President of Hungary to be the Honorary Patron of the Congress. To date the "First Lady" has not bestowed such an honour upon any church.

We covet your prayers for our Officer Training and for needed capital and operational funding and the difficult fundraising that goes along with that. We thank God for the positive summer experiences our boys enjoyed and ask that you pray for their continued safety traveling to and from school and their patience with difficulties in language and culture.

Thank you to all for your prayerful and practical partnership in ministry with us here in Hungary.

~ Captains Andrew and Darlene Morgan
Regional Commander & Assistant
Regional Commander
Hungary





Floods and Ministry Focus in Pakistan

It was a great joy to be home this summer and to be invited to share the Territorial Leaders Conference and the Atlantic Congress. It had been over 16 years since we had attended such an Army event in Canada and what a blessing to see many officer colleagues and friends from our Newfoundland days. We also enjoyed Canada Day at Jackson's Point where we enjoyed a sunny summer day and meeting so many friends we hadn't seen in a long time.

We arrived back to face the devastation of Pakistan's worst flood in 80 years. We are so grateful for the generous response of the international Army, including Canada. We will have spent \$2M USD on the emergency relief when it is all complete. We have three areas that have been hard hit and we have established teams to manage each of the responses. Bob is heading the Disaster Management committee because of the magnitude of the disaster.

We had a Territorial Executive Councils planned for the first few days of September and wondered whether to abandon them in favour of the flood relief. We determined to go ahead as it was a critical gathering of leaders as we move into a Forward Plan for Pakistan Territory. We were encouraged by the councils. It has been a long road of moving from our first days when the territory was flattened by the murder of Colonel Bo to the wonderful energy in the room as we move toward a plan that has been developed in every corps,

division and at Territorial Headquarters. The plan in document form will be dedicated at the December councils.

We are now discussing our involvement in rebuilding after the flood. We have developed some strong community care teams during the past two years and we are hopeful that we will be able to work with communities to determine the steps to recovery, offering support in what they can do, and supplying assistance as needed. Currently we are hoping to do recovery work in three main communities, one where we already have a presence, a second in a community where we hope to expand our Army presence, and a third in a Moslem community.

Two other main programmes that are filling our days are Officers' Councils throughout the territory and the completion of the three day visits of the Territorial Women's Ministries team to the divisions. The Officers' Councils are the next step in communicating with our officers on the ground, providing both encouragement and spiritual uplift, plus an opportunity to hear and support their emerging plans. The Cabinet is divided into two teams, sharing the divisional visits. The Women's Ministry visits are part of a three-year strategy to improve ministries in the territory through community development, strengthening the role of DDWM's, building Divisional Women's Ministries Teams, commencing a work with young women and several other objectives. These visits are

strengthening the divisional teams to take forward both program and planning at the local level.

We constantly hear from friends and colleagues that they are praying for us. We cannot express how much we appreciate this. In the midst of trying times we rejoice that God is using and changing the Army in mighty ways. We can only give thanks. Please accept our gratitude for the monetary gifts received from the TMF. We have been able to use these funds to build relationships in the THQ family, to increase relationship amongst the divisional leadership team and to give gifts at Christmas to children. About 20 families live on the Territorial Headquarters compound representing over 100 people in addition to the staff that commute. We have been encouraging interaction by holding four fellowships per year. At each quarterly Territorial Executive Councils we have a fellowship evening which is paid for by these personal funds. We frequently also add colour to events by providing decorations, bulletins, and prizes. The TMF funds allow us the freedom to support these warm and helpful events. So thank you – TMF!

~ Colonels Rob and Marguerite Ward
Territorial Commander /Territorial President of
Women's Ministries
Pakistan



*‘Speak up for those who cannot speak for themselves, for the rights of all who are destitute.’
Proverbs 31:8*



The Thistle Epistle

We look back at 15 years at Howard Hospital; hundreds of thousands of patients have passed through the weathered doors. It’s been a decade and a half of instruction for medical, nursing and midwifery students, the vicissitudes of administration, research and community projects out in the villages.

We’ve demonstrated a decline in HIV prevalence in the antenatal clinic from 27.5% in 1999 to 11.1% in 2009. This is lower than the national figures of 13.9%.

Whatever time it takes, we must understand the thoughts and actions of the individuals in the community to have an impact on their health and well-being. The people in the villages long for peace and security first; secondly, clean food and water; thirdly, access to affordable medical care; and fourth land and jobs. They want a better future for themselves and their children. For many Zimbabweans, especially the majority who live in rural areas, these basic human rights seem like a dream.

Human resources and crowded space are two of the most pressing challenges. There are never more than two or three full-time doctors at Howard and forty nurses to cover the complete general medical and surgical services, not to mention the outreach in the community. As a consequence, we have had to ‘task shift’ duties to nurse aides, Red Cross volunteers and others in order to manage the pharmacy, X-ray, operating theatre, laboratory and home-based care.

The problem at Howard and thousands of other health centres across Africa is not just a shortage of technology and therapeutics, but brain drain and brain fatigue. With blinking electricity, we did a hysterectomy yesterday for a thirty pound

ovarian tumor, an emergency cesarean for a ruptured uterus, and a laparotomy for an infant’s twisted bowel. There is no other obstetrician-gynaecologist in this province of 1.5 million people. Some 90% of the medical school class leave Zimbabwe upon graduation. The doctors who remain migrate to private practices in urban centres for better lifestyle.

Please remember us in prayer for the following concerns :

- Sustained national unity and economic recovery for Zimbabweans.
- The recruitment and retention of health care workers. We could employ more professionals at Howard if we could offer basic accommodation and incentives. We are hoping to start a new four-unit housing block soon.
- Our community projects: Home Based Care, the Tariro ‘Hope’ Clinic, and our Children First program for orphans and vulnerable children.
- Financial support for the daily operations of the hospital. The numbers never balance when the poor are being treated.
- The completion of our midwifery school and the new hospital. We are bursting at the seams.
- Funding for our HIV counsellor who needs an urgent double heart valve replacement in Canada.
- Safety on the roads, and security, especially as the boys commence their school year in Harare.
- That the love of Jesus Christ may be demonstrated by word and action in our lives.

~ Captains Paul and Pedrinah Thistle
The Salvation Army Howard Hospital
Zimbabwe

Moving Forward in Finland

Here in Finland we are celebrating a beautiful image of God as Creator with the fall colours, warm days and cold nights and decreasing daylight.



Fall is a very busy time. Our programs are increasing in number, as a response to community needs. Our community has many young families not associated with the church and also many who suffer from use of drugs and alcohol. There are an increasing number of elderly who are lonely and physically unable to get out. There is a large population of immigrants and refugees who are held in suspicion and experience prejudice, both covertly and overtly. Your prayers are welcomed as we need wisdom, workers, resources, and guidance.



God has answered prayer and we are able to put a new ramp in the front of our corps building to allow access to those who are challenged with physical mobility. Another ministry project taking place this fall is the opening of a thrift store. We are strongly committed to the thrift store ministry as it allows us to connect with community people on a daily basis, provides for those in need, and opens the door for volunteers who are eager to help their neighbours. Our planned opening date is the beginning of November. For those who know Hannu, you will not be surprised that he has taken these challenges firmly in hand and is orchestrating the changes that need to be made with great vision and energy.



As for Gerry, she has begun to serve on the territorial committee for women's ministries and has taken on the role of support officer for the next six months in a corps that is four hours away by bus. Culture differences and language challenges make these endeavors faith-driven. How often we have found ourselves relying on God for all things in a way that has never been experienced before.

We continue to be reminded of the great challenges that are faced in the Finland and Estonian Territory. There are not enough officers and many are coming to retirement age. Money is extremely tight and that plays out in many ways. Church

registration, which is in process, is a huge internal issue as many of our adherents, soldiers and officers are members of the Finnish Lutheran Church. Language challenges are many as we unofficially speak six languages in our territory – Finnish, Swedish, Estonian, Russian, Portuguese and English! The need for translation is a headache for Territorial Headquarters, without a doubt! When you consider that Finland is the size of Manitoba, it is amazing to have this much diversity within The Pelastusarmeija (Salvation Army).

The proximity to other countries is one of the benefits of being here in Finland. We have visited Estonia and Sweden and have plans to visit Russia in the near future. This week we are travelling to Denmark to take part in their Congress, just as folks from Sweden, Russia, Norway, Ireland and England took part in our Congress the end of August.

When we hosted a Home and Family Day here in Kajaani, our guest speaker was Brigitte Kloosterman as she transitioned from her work with The Salvation Army in Lithuania to The Salvation Army in Germany. Some of you may know that she was a soldier in our corps in Thompson. Are you humming, "He's got the whole world in His hands..."?

We thank you so much for your gifts of notes, e-mails, money, publications and prayers. It is such a blessing to know that we are part of such a wonderful, caring, committed group of God's people. We march forward as good soldiers of God, doing the work to which He has called us and, more importantly, fulfilling the calling on our lives to be His servant leaders. May God richly bless you, dear friends!

~ Captains Hannu and Gerry Lindholm
Corps Officers
Kajaani, Finland

Top: Congress 2010 in Helsinki
Middle: Gerry and her scrapbooking group
Bottom: Hannu and Gerry



On the Go in South America

On May 1st of this year I arrived back in the South America East Territory after an absence of 17 years. I have felt very welcome and am getting used to life in Argentina again.

At the beginning of August, we held an Administrative Conference with all the Divisional Commanders/District Officers, Divisional Directors of Women's Ministries and Territorial Headquarters officers. It was very helpful to be able to interact with the leadership of the territory in that way. Together with other members of the Cabinet we have been visiting divisions and districts to conduct the Territorial Reviews. This has also helped me to learn about the territory and its officers.



Two weeks ago we celebrated the Centenary of The Salvation Army in Paraguay, and the Cabinet, along with the Territorial Band, visited for the festivities. The kick-off was a march of witness through the downtown area of Asunción, where we arrived at the "Child Heroes" monument in time to participate in the changing of the guard. From there the march continued to another square where we participated in a cultural festival marking the anniversary of the city of Asunción. There were over 400 people on the march - a first for Paraguay.

A Saturday evening music and arts festival and Sunday morning united meeting were exciting and well attended. Now we must pray that God will expand our work in that country.

I'm soon off to Uruguay for a review and some united meetings there, then following a territorial commanders' conference for Latin America (to be held in Santiago, Chile), I will be touring the Southern Argentina District. The Divisional Headquarters is in Bahia Blanca, but I will also visit Trelew (a Welsh colony, where we have a corps) and Bariloche (in the Andes Mountains).

Thanks to TMF for all you do for us while away from home. Blessings to my colleagues around the world!

~ Colonel Susan McMillan
Territorial Commander
South America East

Reaching out in Russia

This has been a difficult summer for Russia. The temperatures have been the highest ever recorded. The high temperatures along with a lack of rain have led to many crop failures which is now resulting in higher food prices. This combination of extremely high temperatures and lack of rain also resulted in many forest and grass fires.

The city of Moscow has been blanketed in smoke with temperatures over 40 degrees C. Therefore we have had to keep our windows closed and with no air conditioning, it has been very uncomfortable and unhealthy. The death rate in Moscow rose to 700 people per day, mostly elderly with heart and respiratory problems.

The fires caused great losses throughout Russia with whole villages wiped out. One village of 400 homes was destroyed in only 20 minutes. The Salvation Army in Voronezh responded by helping with

food packages and clothes. This was a challenge for them as they do not have a vehicle but they worked with another church which has a vehicle. They touched many lives and I have received e-mails from people thanking The Salvation Army for caring about them.

Thankfully, it finally rained and temperatures have returned to normal. But the summer of 2010 will not be remembered with good memories for most people throughout Russia.

We are looking forward to a youth convention to be held in Rostov-on-Don October 1-3. We are blessed with many active young adults throughout the division. Also, we will be holding training for our officers and women's



rallies. In spite of the difficulties there are many opportunities for ministry in Russia...the fields are white onto harvest...bring on the workers.

Thank you, TMF, for your support; it is very much appreciated and has helped us deal with the expenses of travelling home to be with our daughter through her surgery and treatment. In June we had the privilege of celebrating her 26th birthday. She had a dream about a special cake which was white and pink and said "26 and cancer free!" There were many tears as her brother and sister-in-law arrived with the best cake ever! We shared together rejoicing that we had come this far and praying that we will hear 'cancer free' while she's 26.

~ Captains Tony and Patricia Kennedy
Divisional Commander/Divisional Director of
Women's Ministries
Russia

New Beginnings in Germany...

Warm greetings from Fuerth!

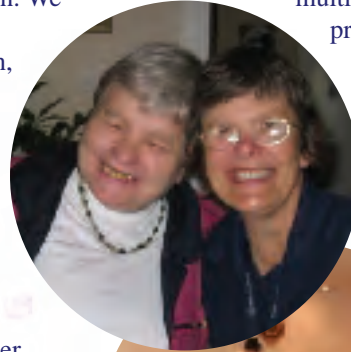
It's wonderful to have your prayer support. As you likely know I was transferred to Fuerth in mid-July. I'm working with a wonderful lady, a Major with over 40 years experience and overflowing with love and enthusiasm. She is technically retired, but is continuing to work and I have become her assistant. It is a huge privilege.

We have around 20 people who attend services, most of whom are new believers or pre-believers. Currently our corps consists of only adults between 55-80+. Every second Sunday we have a lively Bible discussion instead of a regular service. Each Sunday we offer a full meal after the service.

Mondays we have Home League with approximately 15-20 ladies. Thursdays we feed 30-40 people and give a short

devotional. Every second week we have a men's meeting with 6-8 attending. Once a month we have a tandem breakfast. People are invited to bring a friend and we have a short presentation. We also have a lot of people dropping in, often just to find a listening ear or quite often to lend a hand.

In October we will start a Moms and Tots group and from November 14-20 we are eagerly anticipating a week of prayer with special focus on persecuted Christians. We will have a daily one-hour seminar on evangelism. In January we plan to offer an Alpha course.



Our corps is really in the beginning stages and it is exciting to see God at work. We have many challenges as the majority of people come with a lot of baggage, multiple issues and are easily hurt. Please pray particularly for two ladies for mental, physical and spiritual health.

Please pray for wisdom and strength. Pray for growth in our corps and for families with young people and children to join us in the new year. Our sanctuary is very small, so pray for a larger meeting place as we grow.

~ Brigette Kloosterman,
Assistant Corps Officer,
Lithuania

...and Scotland

We are extremely appreciative of the support that we receive from the Canada and Bermuda Territory, particularly the prayer support. It is felt in every aspect of our lives.

Life has been busy over the past few months. Nick was commissioned as a Lieutenant on July 10, and became a Canadian officer on August 1. In addition to commissioning, which is a busy time in itself, we have had to pack up our house, ship our belongings to Thurso, in North Scotland, have a baby, and move.



Thurso is the most northerly town in Scotland. It sits where the North Sea meets the Atlantic Ocean, and therefore

has some great waves, and a gulf stream that goes through the water. It is one of the great surfing spots in the United Kingdom and often hosts the British National Surfing championships.

There is a great atmosphere in Thurso, and The Salvation Army is well respected. We are also blessed with being invited into the schools as chaplains.

Some prayer requests that we have:

1. That Thurso corps will grow. It is an aging congregation, with a heart for growth, but challenged by the age.
2. Local leadership at the corps. There is some in place, but we could do with more.
3. Vision for the corps as it completes

Natural Church Development, and tries to move forward.

4. Pray we will have an impact in the community, through our outreach, and through the ministry that we have in the schools. This is a real blessing; our prayer is that we may live up to what we have been called to do in this area.
5. Pray we will continue to work well together as a family and as ministers together.
6. Pray our son continues to grow and remains healthy. Pray, too, that he will always feel a part of our ministry. Pray that Nick and I will continue to be the parents that Philip needs, and that we will assist him in growing in his spiritual walk as well.

~ Captains Nick and Heather Samuel
Corps Officer - Thurso Corps

Projects and Provisions in Zambia

We have been serving in Zambia for over a year now, experiencing all the holidays and seasonal changes. We've endured many challenges but we've also been blessed with several opportunities. As project coordinators we are continuously busy. There is so much potential for development and growth. We continue to solicit your prayers for perseverance, discernment and servant hearts. Thank you for the overwhelming support you've already provided.

Provision is a recurring theme in our lives. We depend on the Lord to provide in every way even if not in the ways we imagined. For nine months we had very little running water. It was difficult to bath, do laundry, wash dishes and cook. While we may have preferred God to just let the water flow, He provided for our needs in other ways. We had buckets to collect water from an outside source, we had a kettle to boil water for bathing, and we were sometimes invited to people's houses for dinner. Living without what we thought was a basic necessity humbled us and motivated us to create opportunities for other people to have

adequate access to clean water. One day we came home after work to find a new water tank was installed. We now enjoy hot water nearly every day!

We've been fortunate to explore some of Zambia's highlights. Our adventures include narrowly escaping with our lives after white water rafting on the Zambezi, taking in magnificent African sunsets and sunrises, hiding behind a tree standing meters away from a family of elephants and going to sleep in a tent to the sound of leopards close by. We just try to take it all in – the sights, sounds, smells and experiences of living in Africa.

Some of our recent projects are centered on HIV/AIDS work. We recently finished a Child Survival project that aimed to reduce child mortality and improve nutritional health in children under five years. It was a successful project and we are looking at ways to extend it. An HIV/AIDS prevention program is underway that aims to reduce the effects on communities and increase the resiliency of those most vulnerable. In addition, we are building the capacity of community

health workers to refer people for HIV testing and treatment. AIDS impacts everyone in Zambia in one way or another. We are also involved in initiating Zambia's first anti-human trafficking safehouse, running microcredit schemes in four areas of the country, facilitating water and sanitation projects, rebuilding a school and reopening a clinic in one of the most poverty-stricken urban compounds. The needs are many and resources are few.

We are learning so much about Zambian culture, maturing in our personal spiritual lives and grateful for the chance to serve here. We rely on the promises of the song, "I'm in His Hands, whatever the future holds, I'm in His hands. The days I cannot see, have all been planned for me. His way is best, you see. I'm in His hands." May God bring blessings and enrich your lives as you continue to live for Him right where you are.

~ Chris and Erin Haan
Project Coordinator & Community Team Facilitator
Zambia



Chris playing "football" with kids saved from trafficking

Caring in the Caribbean

Lynette and I are grateful for this opportunity to send greetings and our heartfelt appreciation to all who support Canadian overseas personnel.

We are now well into our second year as Chief Secretary and Territorial Secretary for Women's Ministries in the Caribbean Territory. Ours is not the largest but surely one of the more complex territories in the Army world. With fifteen countries, each with its own immigration laws and monetary currencies, administration is no small challenge. Yet the rich cultural diversity and unique expression of Salvationism that characterizes each island makes our ministry and travel to them a wonderful experience that we appreciate and enjoy. Following Easter in Antigua we travelled to the Bahamas Division to conduct Officer's Retreat then on to Suriname for Youth Councils and then to Guyana for Officer's Retreat and Holiness Convention.



Lynette and I both visited Haiti recently to conduct Officer's Councils and to encourage our officers who have worked so hard since the January 12 earthquake. Lindsay has been in Haiti four times since the earthquake and will soon be scheduling a fifth visit to review progress on the many recovery and rebuilding projects currently underway. In addition we have now completed nearly 1000 transitional homes in the Jacmel and Petit Guave areas to provide shelter for families until permanent homes can be built in a few years. These projects will help us rebuild Army facilities such as schools, clinics, Divisional Headquarters, officer's residences, and so on. It will also enable us to provide support to a hurting community through psycho-social support programs, counseling, youth programs and community involvement in rebuilding with a focus on empowering the community to ensure resilience in

the face of this and future disasters. We have now created a Haiti Recovery and Rebuilding Projects office in Haiti with a team of international and Haitian officers who will oversee all rebuilding projects for the next 3-4 years.

I have recovered well from surgery in Canada in September but we would ask for your continued prayers for our health as we travel extensively. Please continue to pray for Haiti. Please pray also for wisdom to lead and to manage toward becoming a less financially dependent territory.

Thank you for thinking of and praying for us and for your practical support which enables us to do a little extra for those who need our help.

~ Lieut.-Colonels Lindsay and Lynette Rowe
Caribbean Territorial Headquarters
Kingston, Jamaica

Top: Lynette and Lindsay with Officers of the Guyana Division

Lindsay and Lynette with Major Lucien Lamartiniere (L) Divisional Commander of Haiti, and Lyle Laverty of SAWSO at the scene of one of the 1,000 transitional houses built so far in Haiti.

Lindsay and Major Lamartiniere with the proud owners of a new transitional house in Jackmal, Haiti

Lynette with children of the Army's College Verena School in Port au Prince

Bottom: Lindsay with students





Atlanta Greetings!

Our first words must be an expression of thanks to the TMF team. The updates, encouragement and special Christmas gift always lift our spirits and make us think of home. While serving in the Southern USA is much different than being oceans and continents away, we feel more and more the separation from all the things familiar to life in Canada. We cherish every card, e-mail and phone call that keeps us connected to dear friends and partners in mission.

We are in our fifth year in Atlanta, directing the Jack McDowell School for Leadership Development at Evangeline Booth College. Here we have three schools in a college – the School For Officer Training, the School for Continuing Education and the School for Leadership Development.

Salvationism is alive and well. Soul-saving is promoted and celebrated. Many first-generation Salvationists come to the SFOT through the Army's corps and social ministry. We often have the privilege to "special" on Sundays and conduct basic leadership sessions with corps leadership teams. Being in these settings reminds us how much we miss corps ministry.

Our service here is very satisfying for many reasons. First of all, the mission itself lines up so well with what has been our passion for many years: "Assisting spiritually motivated leaders to grow in character, compassion and competencies to achieve the mission of The Salvation Army." The curriculum is character based and mission driven, with priority on the development of the leader, followed by the teaching of leadership qualities and competencies. We are privileged to

work with leaders at every level, in all nine divisions of the territory, enfolding Texas to the Carolinas and Maryland to Florida. All of our leadership training is held off campus - at territorial, divisional, regional and local venues. The training has three levels of intensity, from half-day workshops to two-year cohorts. All leaders are embraced within the scope of our curriculum, from local corps leaders to executive-level officers. Officers have the opportunity to apply to two major development experiences; the 4-day annual Regional Training and the Arrow Leadership program (www.arrowleadership.org). Regional training is intensive and focused on one area of leadership each year, on a three-year cycle – self leadership, team leadership and change leadership. While each year has a stand-alone structure, many officers return year after year – and that is our intention for this training.

We are excited about the strategic partnerships we have built within and beyond the Army. Of particular interest is Arrow Leadership, a ministry started almost 20 years ago by Leighton Ford. Now based in Surrey, BC, under the leadership of Dr. Carson Pue, this proven program serves ten of our officers each year through their intensive leader development cohorts. We hope that close to 10% of our officers will eventually complete this cohort-based training. Our 24 participants to date report a transformative impact on their spiritual lives and leadership.

Through our website (www.missionmover.org) we are able to provide a service to the Salvation Army world. Our partnership with EQUIP (www.iequip.org) makes it possible

to offer a leadership development curriculum free of cost to all who access our site. Assisted territories are finding this very useful, as the lessons are complete with introductory podcast, full notes and PowerPoint presentation file. Many will recognize this as the Million Leader Mandate curriculum which we have permission to edit and use for application in The Salvation Army.

Over the past four years the school has grown and God is using it to influence the leadership culture of the Army. Officers want more than a transfer of knowledge; they desire equipping experiences that shape them from the inside out so they are fortified for the practical realities of ministry in a high-demand organization. God is shaping us through the experience as well. Just over one year following our arrival, God allowed our son Jon to be taken from us. His time here was a heaven-sent provision for his life. God healed his spirit and reaffirmed his calling to discipleship and officership. Our loss is teaching us many lessons including the value of intimacy with the Father, as well as a spirit of brokenness before Him and others.

This year we launch another territory-wide leadership needs survey of all active officers. This will allow us to evaluate all our activities and prayerfully strategize for change to meet emerging challenges. Therefore we solicit prayers for a God-honouring visioning process and for safety in our travels.

~Majors Clarence and Linda Bradbury,
Director and Assistant Director,
Jack McDowell School for Leadership
Development, Atlanta, Georgia

InBox

BACK IN CANADA

We are back in Canada, and started at our new appointment the first week of September. Mhairie and Elizabeth attended a Canadian school for the first time in their lives. For 12 years we ministered overseas and were recipients of the faithful prayer support and financial gifts that the TMF so faithfully shares. We have not been that good at writing, finding it hard many times to put into words all the peculiar challenges of serving in Spain, and now, as we begin a new phase in our ministries, we wanted to express our gratitude to the TMF for accompanying

us through the life-transforming experience of serving overseas.

Thank you very much!

~ Majors Shane and Pauline Gruer-Caulfield, Harbour Light Community Church, Toronto

AUSTRALIAN GREETING

My life is full with a very busy territory. Good things are happening and greater things anticipated. There is lots of travel involved, with speaking and writing responsibilities. It's been good to have visits from family and friends. I appreciate the support of my home territory.

~ Commissioner Linda Bond
Territorial Commander
Australia Eastern Territory

FROM THE HORSE BREEDING CAPITAL

George and I recently received farewell orders from St. Petersburg, where we enjoyed two busy but blessed years of ministry. We are now stationed in Ocala, in central Florida. The terrain is rolling hills and forests and it is quite beautiful!

Our appointment here is officially as Corps Officers; however that includes oversight of a 65 apartment Seniors housing unit, a Correctional Department with 23 staff, the Center of Hope (including our social work and a men's and women's shelter) and two thrift stores! So we are busy!!

The Corps is warm and welcoming. Our worship and prayer times are very uplifting and we feel ministered to as much as we minister to others.

Our prayer is for more young people. We are looking for ways to reach the youth of our surrounding community.

Christmas is approaching—kettles, food and toy distribution and celebrations! We pray for physical strength for this very busy season.

~ Major Holly Patterson
Corps Officers, Ocala Corps

AMAZED!

I have completed six years of ministry here – 3 1/2 years as Youth and Candidates Secretary, one as Program Secretary and the past 1 1/2 as Personnel Secretary.

It is amazing to be working through a situation or sharing with someone and suddenly realize that every step, each appointment, good and bad, have all been used by the Lord to prepare me for this moment. To recognize how he has woven together all the years to bring me to now – it is at once simple and yet beyond imagination. I am grateful to the Lord, knowing this is where He has placed me for His own purposes. What more could a person ask for?

~ Major Wendy Johnstone
Territorial Secretary for Personnel,
South America East Territory

Territorial Missionary Focus

President: Major Gillian Brown
gillian_brown@can.salvationarmy.org

Executive Members: Stan Watt, Majors Bill and Donna Barthau

Editor: Gladys Thompson

Territorial Missionary Focus - Membership Registration

Fee: \$15

(please print)

Name

Street Address

City/Town, Province, Postal Code

E-mail Address

Send to:
The Salvation Army
Territorial Missionary Focus
2 Overlea Blvd • Toronto ON M4H 1P4